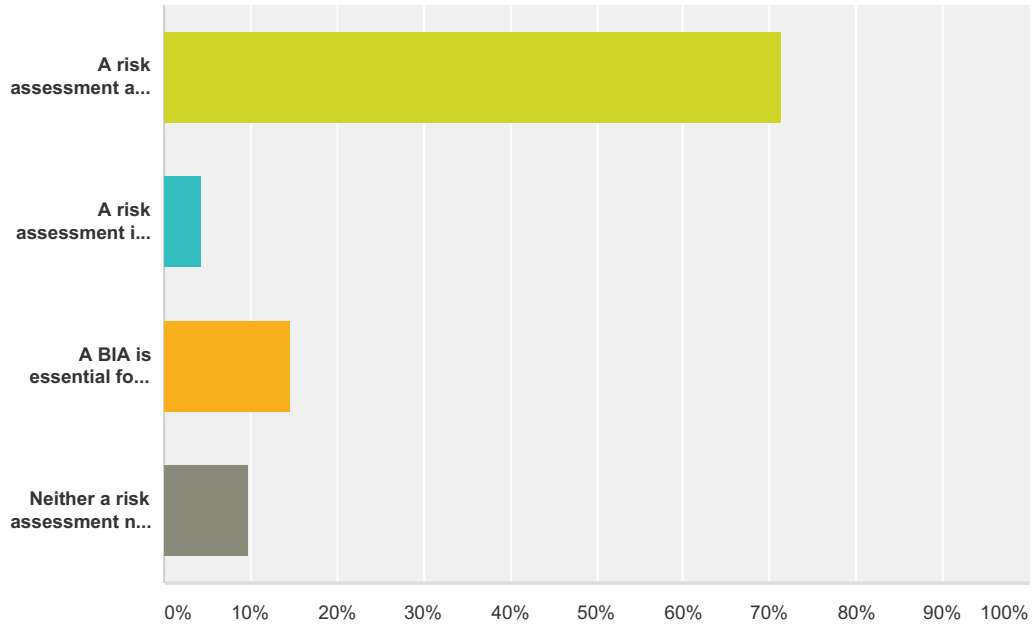
Q6 Thinking about compliance with the business continuity standard stated in Q5, which comes closest to your view:

Answered: 206 Skipped: 8



Answer Choices	Responses	
A risk assessment and a BIA are both essential for compliance with this standard	**71.36%**	147
A risk assessment is essential for compliance with this standard but not a BIA	**4.37%**	9
A BIA is essential for compliance with this standard but not a risk assessment	**14.56%**	30
Neither a risk assessment nor a BIA are essential for compliance with this standard	**9.71%**	20
Total		**206**

#	If you have time please explain your answer to this question:	Date
1	I think only a high level Risk Assessment and BIA are required to understand the critical elements of the business which must be maintained / recovered quickly.	6/19/2017 4:41 PM
2	Don't care... More concerned about organizational resilience and being able to execute during a disaster than compliance. The recovery priority, risk intelligence information gained via an effective BIA is essential to effective investing and plan building needed to assure such resilience.	6/15/2017 10:36 PM
3	To be fully compliant with ISO22301, one would have to have both BIA and RA. However, in my opinion to develop a good working BC Plan/Procedures, one can do without conducting a RA as stated above. For compliance purposes I would have a 'Statement of Applicability' or similar to outline that RA is not part, the reasons why, and the risk to the organisation of not having conducted a RA as part of the BCP process.	6/13/2017 1:53 AM
4	A BCMP-appropriate RA does support business continuity. IMHO, just doesn't need to be done by BCM Group - just needs to support business continuity. The BIA is critical and ongoing.	6/9/2017 10:33 PM
5	Traditional BCP standards all address the need for a risk analysis as well as a BIA.	6/9/2017 6:21 PM
6	Risk management is a key process with the BCMS.	6/9/2017 4:09 PM
7	You have to check for changes . . . changes to the plan resource requirements and processes as well as changes to external adverse effects.	6/9/2017 3:45 PM
8	The newer methods lack the insight gained by BIA and RA.	6/8/2017 2:30 PM
9	ONLY because the standard asks for them and auditors will not accept anything without them... BUT mandatory - especially in SMEs - is overkill	6/7/2017 9:44 AM

10	While the RA and BIA are identified as key steps in the above-referenced standards, the backbone to them all is the BIA. Again, in my organization, our BCM Program is more focused on the outputs of the BIA process. RA is nice to have and will not be prioritized. The only spot that will receive any RA attention will be at the site levels - departments are being excluded from the process.	6/6/2017 5:33 PM
11	The results of the RA and BIA help you focus you time and resources from a BC perspective to where they are needed the most.	6/6/2017 4:45 PM
12	but creating BC plans simply by monitoring compliance for BIA and RA will not necessarily lead to the desired outcome: if BIA or RA methodology are flawed in initial design, then risk to BC plan as output may be flawed.	6/6/2017 4:28 PM
13	Since it is only a guideline however I'm sure there are actual standards where it is essential	6/5/2017 11:13 PM
14	ISO 22301 requires you to know what's important and how to recover it. There is no implication of how one might gain that state of knowledge	6/5/2017 10:52 AM
15	The international standard highlights the need to undertake BIAs and risk assessments. I believe it is unfortunate that international standards exist at all for business continuity, because it prevents changes being instigated which may improve the way in which business continuity is undertaken. The international standards forces business continuity to a fix processes which only makes it easier for auditors more so than BC practitioners.	6/2/2017 4:10 PM
16	RA, when dealth with by a Risk Management system is satisfactory.	6/1/2017 2:55 PM
17	Perfect planning prevents p poor performance. Plans rely on assessment and analysis which means your plan won't be perfect but without a plan you are guessing. See BA this weekend as this was a failure to plan and understand the supply chain.	6/1/2017 1:12 PM
18	Section 8.2	6/1/2017 3:30 AM
19	As per the actual requirement you could argue the RA and BIA process is the same. However I would argue that its just a matter of context, and the real issue is the demonstration of real life effectiveness of your BCMS, not just your paper compliance.	5/30/2017 8:05 AM
20	As mentioned I've never understood the risk assessment component in practice and I'd like to see how I could do away with the BIA to be more effective in a large and diverse organisation. It would save the organisation time and effort if we could still provide sufficient direction and prioritisation of competing services.	5/29/2017 10:49 PM
21	Operational Risk department performs comprehensive RAs.	5/26/2017 10:59 AM
22	For the simple fact that the standards have outlined that the BIA and RA are required to comply with the standard.	5/25/2017 12:23 AM
23	That's how the standard is written. So if you want to be compliant... But standards are up for review and can be changed.	5/22/2017 1:50 PM
24	Not Applicable	5/22/2017 7:32 AM
25	FFIEC looks for a BIA	5/19/2017 4:50 PM
26	in all three BIA are part of the requirements	5/18/2017 9:20 PM
27	I have seen that once RA and BIA groundwork have been done, it is much easier to explain to stakeholders what impacts specific changes to regulatory frameworks in their industry will have on them, and whether these impacts will be positive, negative or mixture of both. Future plans can then be proactive too and not just reactive.	5/18/2017 7:48 PM
28	The conversation for us is non-starter because of our regulations. We have to do these things.	5/18/2017 6:42 PM
29	ISO22301 is a thoughtful - but not perfect - way to address business continuity. It deliberately does not tell you what tools or techniques to employ. The fact that some people use silly tools does not make the standard less useful.	5/18/2017 5:43 PM
30	Both standards require conducting BIA and risk analysis, however, BIA is of bigger importance. By the way, BIA is the most detailed chapter of ISO 22310:2012 standard. An organization must comply with all ISO standard requirements to obtain certification of compliance. When it comes to DRII - the organizations can't get certification against Practices, therefore it is only a "good practice", but both analysis are required.	5/18/2017 5:19 PM
31	It is standard, but the risk assessment is of less value than the BIA. Having just gone through an extensive BIA process we wouldn't know what we know had we not gone through it.	5/18/2017 1:44 PM
32	Both are essential for compliance with the standard, but I don't consider compliance with the standard to be essential. For us, the standard is a guide.	5/17/2017 4:34 PM
33	Essential for compliance, though not essential for response!	5/17/2017 2:55 PM
34	ISO 22301 section 8.2 states "The organization shall establish, implement and maintain a formal and documented process for business impact analysis and risk assessment...". BCI GPG and DRII Professional Practices both refer to RA and BIA.	5/17/2017 9:50 AM
35	See Q4. You need a basic risk assessment and BIA	5/15/2017 8:27 AM

36	Both have to go hand in hand. We have tried without conducting a proper BIA to build a BC Plan. It is most impractical.	5/13/2017 9:52 AM
37	A standard is a standard and if both are mentioned there is an assumption of them being a requirement. In reality not all things are equal and the standards should be applied and assessed against based on the business in which they are being applied.	5/13/2017 7:29 AM
38	Way too much time is wasted on the 'mechanics' of BCM standards compliance - and too little on making sure our business is prepared. More time spent on planning and exercises will yield far more preparedness than endless cycles of BIA's and Risk Assessments!!!	5/12/2017 7:41 PM
39	Herein lies the problem. The standard requires both; but does not outline specifics on how to attain the information. Of course understanding risk is important to the organization; but how to document it should be flexible. A BIA is even more interesting if the organization follows an all-hazard approach to planning - the BIA is not necessary. Does the organization need to prioritize recovery and determine what level of recovery it must invest in? Of course but a traditional BIA does not accurately provide the needed information.	5/12/2017 6:13 PM
40	Risk Assessment is incomplete without Impact Analysis. Impact Analysis cannot be conducted without a basis in a Risk Assessment. Both are critical for establishing the context to justify investment in any type of continuity planning or activities.	5/12/2017 5:58 PM
41	THe RA is external threat facing while the BIA is internal and third party vendor facing.	5/12/2017 5:05 PM
42	In order to get accurate information for these standards, RA and BIA are needed. The detail that you go into can vary, so even when you make it up, your still going a bia and Ra to a lesser degree. Adaptive BC can be a useful short form for BCM, but by no means the miracle cure its touted to be.	5/12/2017 4:49 PM
43	I woud like to qualify my answer as I believe that some form of BIA and risk assessment have a place in business continuity. I am not convinced that it is necessary to slavishly follow a detailed and regimented BIA and risk assessment process which takes many hours of work for the business conituity practitioner and the organisation's leadership each year. However, there is a time and a place for a proportionate version of both in business continuity. I think it is about seeing both the BIA and the risk assessment as just tools which support the business conitnuity process - not as a prescribed essential without which the whole business continuity planning process is called into question.	5/12/2017 4:22 PM
44	A well constructed BIA can address both requirements.	5/12/2017 4:20 PM
45	Because without a proper risk assessment and BIA there will be no realistic business continuity plan! Just because proper Risk Assessment is not easy doesn't mean we shouldn't do it!	5/12/2017 4:13 PM
46	As written, compliance with ISO22301 cannot be achieved without a formal risk assessment and BIA. As a result we use the standard as a guide to good practice, but do not plan to achieve formal accreditation.	5/12/2017 4:02 PM
47	Assumes the need for compliance to any standard - not a valid assumption.	5/12/2017 3:40 PM
48	Not an in-depth risk assessment but certainly any risk that is discovered during the interview process of a BIA	5/12/2017 3:37 PM
49	Not really a standard, but rather a best practice.	5/12/2017 3:37 PM
50	As a government agency, we are bound by compliance. I'd be interested to see real-life specific results/examples of how businesses manage without risk assessment and/or BIA.	5/12/2017 3:35 PM
51	The standard encompasses processes for RA & BIA requirements that are increasingly obsolete for the needs of organisations	5/12/2017 3:31 PM
52	neither, as long as the plan addresses changes, new items, etc. Bus Cont has to stay on the bandwagon, work smarter, faster, less disruptive and still be able to resolve the companies crisis. Not overwhelm our resources with paper, time drains and redundant processes. ..... finally someone gets it. Why do you think so many Bus. Cont jobs have disappeared? wasting money on redundant surveys, assessments and BIA? who's not thinking of progressing along with technology, changes in staff and occupancy needs.... Thank you for letting me get on the soapbox about this one... becky cohen	5/12/2017 3:25 PM
53	Clause 8 is quite specific about the requirement for both	5/12/2017 3:25 PM
54	But depends if you are trying for accreditation!	5/12/2017 3:23 PM
55	Unfortunalely, ISO 22301 is focussed on process not outcomes therefore having them is essential. However, I believe we shoud on focus on outcomes not process. Being able to respond to an incident effectively is what matters.	5/12/2017 3:20 PM
56	As it currently stands both are a requirement of the standard, but I feel a future revision could get away with having just the risk assessment part.	5/12/2017 3:19 PM
57	As a Managed Service Provider in reality the RTO and RPO are often pre-defined and we then work to meet those targets so reverse process engineering in place.	5/12/2017 3:18 PM

58	Few auditors and regulators are even familiar with the finer points of what these standards dictate. There are as manly ways to perform a BIA as there are practitioners so what, exactly, is even being required here? If it cannot be defined clearly then it does not even need to be done.	5/12/2017 2:05 PM